

# BOARD MRETING HELD VIA CONFERENCE CALL TURSDAY, JANUARY 27, 2015 AT 7:00 PM

# **FINAL**

# **ATTENDANCE**

## Board Members:

Lisa Fordinand
Paul Osland
John Stovenson
David Watt
Sharon Stewart
Albert Tschirhart
Joanne Davidson

Staff:

Suc Wise Roman Olszewski Anthony Biggar

Regrets:

Guest:

David Moncur

Rob Guy (Presentation Only)

# **MINUTES**

	Items
1,	Athletics Canada
	Rob Guy presented an AC/AO Road Running Partnership Proposal followed by a Q & A.  See documents: Stratplan_2015_Jan6.pptx, RoadRunningFramework_2014.pptx, and AO_RoadRunningPartnership_Draft.doc
2.	Adoption of Agenda
	The Agenda was adopted as amended.
	Motion: To approve the agenda as tabled.
	Moved: John; Seconded: Paul; Carried
3.	Adoption of Minutes: December 14, 2014 Board Meeting
	The minutes from the December 14, 2014 Board Meeting were approved as tabled.
	Motion: To approve the minutes of the December 14, 2014 Board Meeting.
	Moved: John; Seconded: Albort; Carried

forward.

# Carried Forward Action Items Joanne reviewed the table of carry forward action items. See undated document: AO Board Carry Forward dated 27Ian2015. 5. Board Business Conducted since last Board Meeting The following business items that were conducted since the 14-Dec-2014 Board Meeting and hereby entered into the official minutes. 1. Enforcement of Policy I.1.1.33c. Board Member Attendance Motion (Dec 16, 2014); Request from the Board Chair to the AO Board to set aside its December 14, 2014 decision to enforce Policy I.1.1.33c. (Board Member Attendance) due to an error in due process. Carried Action - Governance committee to amend to By-laws to add written notice for Policy 1.1.1.33c. This will provide alerts to AO Directors for issues related to Board Member attendance. 2. Quest for Gold Motion (Jan 7, 2015): To approve the Quest for Gold 2014-2015 Athlete Selection Criteria as presented. <Reference OALASA-Amputee-Selection-Criteria-2014-15.docx, Quest\_for\_Gold-Athlete\_Application-2014-Final.doc> Moved: John: Seconded: Paul: Carried Action - Sue to update criteria for use next year 3. AO Magazine Motion (Jan 8, 2015): To place the magazine on hold while AO investigates its options. Next step is to complete Communications/Marketing Review as per itom 8 below. Moved: Paul: Seconded: Joanne: Carried 6. Rename Athletics Ontario Officials document to AOO Terms of Reference Motion: To rename the Athletics Ontario Officials document to AOO Terms of Reference, as approved by the AOO Executive Committee. Moved: John; Seconded: Albert; Carried 7. AO Hy-Tek Licence, Results, and Rankings At the November 2013 Board Meeting the Board voted on the following: "Motion: that the position AO Entries Secretary is made redundant due to the implementation of the Trackle system and the position will not be renewed in the 2014 Competition (calendar) year. The position will expire December 31, 2013. Motion was carried."

Subsequent to this decision, work has continued and a request for remuneration has been put

Athletics Canada has confirmed that they can provide the same information and that they

have the capability to extract results by club for any period of time.

There was a consensus that coordination of AO results and rankings should be a staff function as part of the reorganization.

Motion – To respectfully decline a remuneration request for Results and Ranking services as per the November 2013 decision.

Moved: Sharon: Seconded: John: Carried

Action – Lisa/Sue to communicate this decision and discuss transition of these duties and activities to AO Staff.

Action – AO staff to take over Hy-Tek access and associated license. Control should be with Staff since the license fee is paid by AO. Sue to follow-up with HyTek.

## 8. | Communications/Marketing Review Request

A proposal was tabled by Lisa Ferdinand. See document entitled AO Communications, Marketing, and Public Relations Audit (Communications Audit 26Jan15.docx)

Motion – to proceed with a communications/marketing review as proposed. Funds from 2015 fiscal year to be utilized to a maximum of \$8,000.

Moved: Albert: Seconded: Sharon: Carried

## 9. 2015 Calendar of Meetings/Events

The schedule of AO Board Meeting for 2015 is as follows:

- Tuesday, March 24 7:00 PM (Conference Call)
- Saturday, May 23 12:00 PM (In person)
- August -- Conference Call -- to be scheduled.
- Saturday, September 26 12:00 PM (In person)
- Saturday, November 21 12:00 PM (In person)

**Action** – Joanne to send out an e-mail to all Board Members with these dates including a poll for availability for an August meeting.

#### 10. New Business

AO Outdoor Championships - AO was approached by Canadian Masters at 2014 AGM to combine the AO BMY meet with the Canadian Masters Championships. The PAN AM Games have created an unusual circumstance including unusually complex scheduling of venues and officials. Conclusion was that AO should further investigate accommodating the Canadian Masters request for 2015.

Motion: To further investigate combining BMYs and Canadian Masters together for 2015.

Moved: Albert: Seconded: Joanne: Carried

Action - Sharon, Albert, Roman to meet to discuss potential schedule. Final decision pending the schedule. Revenue / cost sharing mechanism to be discussed and finalized. Roman to distribute schedule from previous years BMYs at York and Windson. This group should also investigate the implications of including the Combined Events meet at the same date/venue.

11.	Adjournment
	Motion to adjourn 9:57 PM
	Moved: Joanne; Seconded: John; Carried

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March 24, 2015

Date

Sue Wise, Interim Executive Director

March 24, 2015 Date



## BOARD MEETING HELD VIA CONFERENCE CALL TUESDAY, MARCH 24, 2015 AT 7:00 PM

# **FINAL**

# ATTENDANCE

Board Members:

Staff:

Lisa Ferdinand
Paul Osland (to 9:20 PM)
John Stevenson
David Watt
Sharon Stewart
Albert Tschirhart
Joanne Davidson

Sue Wise Roman Olszewski Anthony Biggar

Regrets:

David Moncur

# **MINUTES**

2-1-17-18-11	Items
1.	Adoption of Agenda
	Motion: To approve to remove the Audit and Risk Committee and Hall of Fame Committee (& Criteria) terms of reference; add the Quest for Gold Terms of Reference, Financial Report to Q3, and the AC 15K Championship to the agenda under New Business; and approve the agenda as amended.
	Moved: John; Seconded: Albert; Carried
2.	Adoption of Minutes: January 27, 2015 Board Meeting
	The minutes from the January 27, 2015 Board Meeting were approved as tabled.
	Motion: To approve the minutes of the January 27, 2015 Board Meeting.
	Moved: Dave W; Seconded: Paul; Carried
3.	Carried Forward Action Items
	Joanne reviewed and updated the table of carry forward action items. See updated document: AO Board Carry Forward dated 24Mar2015.

## 4. Chair's Report

- a) Board Business Conducted since the 27-Jan-2015 Board Meeting and hereby entered into the official minutes:
  - I. <u>February 10. 2015</u> (Special Board Meeting) The Board met to consider an AC Road Running Partnership proposal made to AO on January 27, 2015. The partnership would look to enhance the level of service offered by Athletics Ontario to the road running community. The Board agreed 'in principle', via informal consensus, to AC's proposal but wanted to address several concerns.

**Motion:** To hold off on any agreement with Athletics Canada subject to an AO review of road running in the Province of Ontario.

Moved: John; Seconded: Dave W; Carried

- II. <u>February 28, 2015</u> (Special Board Meeting) The 2015AO Outdoor Championship meet(s) pose many challenges for the association with several unknowns. The Board reached a consensus on the BMY meet in St. Catherines (which did not exist prior), to ensure that the meet and its extensions (the AO Jr./Sr. Combined Events and the Canadian Masters meets), not only occur on the same weekend but are successful on many fronts. There are still several areas to be clarified (i.e., schedules, agreements, officials, volunteers, etc.) and the HOC are working with Staff to finalize these areas.
- b) Chair Report due to time constraints Lisa to distribute the minutes from last two AC Branch Presidents meetings to the Board for their information.

#### 5. Committee Reports

- a) Competitions Committee 5 new individuals have applied to join committee, with regional representation. All have been contacted. Approval of committee members to be done via email once the last bio is received and distributed to the Board. The Committee will look to hold a joint meeting with Technical committee prior to the May 23, 2015 Board meeting -- in person or via conference call.
- b) **Governance Committee** -- No update available. A meeting is scheduled next week to revise this year's work plan and address known issue with By-laws
- c) Human Resources Committee The Committee met to review staff transitioning; the Executive Director Search -- 32 applications received and reviewed, 6 strong candidates were shortlisted and 5 interviews to date. The second interviews to take place in the coming weeks. A recommendation will be provided to the Board for approval once the process has been completed.
- d) Programs and Services Committee Anthony to join the Committee as the Staff liaison. First meeting of the year to be held tomorrow.
- e) Technical Committee the Committee currently being finalized. Minutes from previous Technical Committee Meetings have been packaged and distributed to Technical committee members. A grid is being developed that categorizes what has been approved, what needs to reviewed and approved, and which items are new or still to be addressed.

# Staff Activity Reports a) Executive Director (Acting) - Sue Wise provided the following report: i. Quest for Gold - Recipients posted on website. There were five (5) appeals to the Ministry; four (4) upheld; one (1) reversed. ii. OHPSI - A0 has been reclassified from a Tier 2 to a Tier 4 sport, resulting in less funding to the association. There is a meeting scheduled with Own the Podium which may impact the AO High Performance position. iii. Next Generation - There is new funding from AC which AO may be able to apply for to offset the reduction by OHPSI. iv. AO Office Assistant - There were 43 applicants and 9 candidates were interviewed. The new AO Office Assistant will start work on April 7. v. Adopt an Athlete - Program is up and running this year and going well. vi. AQ Awards & Hall of Fame Banquet - September 26, 2015. Booked vii. Sport Priority Funding - Status Quo for this year; funding remaining same as last vear. viii. AO Office Space - Rent increase will be effective April 1 2015. b) Manager, Competitions, Technical, & Logistics Roman provided his report. See documents entitled Staff Activities report January 1 to March 20, 2015 Roman.docx Action - Dave and Roman to meet to decide if National Team Fee should be paid for 2014. Roman to confirm with AC if there were team fees in 2014, 7. Policies & Procedures 2015 Amendment The P & P document was distributed by Roman. The Technical Committee will identify areas that require further clarification and recommend approval to the Board and further actions required. Action: The Technical Committee to review and provide comments ASAP -- Albert to collect comments. Target Easter Monday for completion and recommend for approval, 8. AO Athlete Transfer Policy Amendment There was a discussion related to policy amendments to prevent club officials from approaching athlete or parents. The Policy potentially needs a timeling to provent athletes from transferring between a club and then back again to the original club in the same year. Action: Sue, Roman, John, and Paul to meet to discuss and agree prior to recommending amendments for Board approval. 9. Run, Jump, Throw, Wheel Proposal A proposal to establish a RITW program in Ontario was presented to the Board. See documented entitled Athletics Ontario Run Jump Throw Wheel Proposal 10Mar15,docx Motion: To approve the amended RJTW proposal hire a Co-ordinator for an initial 2 year period. Moved: Sharon; Seconded: John; Carried

#### <u>Note:</u>

The Board suspended the meeting at 9:55 pm and agreed to reconvene within 2 weeks.

Action: Joanne to send out Doodle Poll to solicit participant's availability.

# MEETING RECONVENED APRIL 7, 2015 AT 8:00 PM

<u>ATTENDANCE</u>: John Stevenson, David Watt, Sharon Stewart, Albert Tschirhart, Lisa Ferdinand, Sue Wise, and Anthony Biggar

REGRETS: Paul Osland, Joanne Davidson, David Moncut, and Roman Olszewski

10.	High Performance and Quest for Gold Programs
	c) <b>High Performance Committee</b> - Terms of Reference pending; the High Performance job description remains the same for the next six months.
	<ul> <li>d) Quest for Gold ~ Selection Criteria to be updated and presented for approval at the May BOD meeting.</li> </ul>
11.	New Business
	Finical Report to Q3 :
	1) Dave remarked that AO will likely finish off the year on a positive note.
	<ol> <li>Support money to be provided to the AO athletes on the self funded Canadian cross country team. Athletes to be notified.</li> </ol>
	<ol><li>The costs for Marketing Communication review have been booked in the last fiscal year.</li></ol>
	Action: Suo to meet with OFSSA to discuss room credits available to end of August 2015. Potentially look to put out to membership, Pan Am Field Hockey and Archary associations.
	<ul> <li>AC 15K Championship - The proposed 15K Championship was voted down at the AC Branch Presidents Meeting on March 27, 2015. In doing so, there was quite a bit of discussion regarding the substantial funding lost as a result of the decision.</li> </ul>
	• Policy & Procedures Document - The target revision dates were completed by April 2 <sup>nd</sup> .
	<u>Action:</u> Roman's to provide comments before document is forwarded to the Board for approval via e-mail.
	<ul> <li>Sport Alliance of Ontario (SAO) - The Board was informed that the SAO Board of Directors has resigned and declared bankruptcy; this will have implications on all the sports in the building. The various sport associations in the building have organized a Steering Committee to act as a central voice to the Ministry and building management on this matter.</li> </ul>

12.	In-Camera
	Motion: to include up to two directors on Board committees, including the Committee Chair. Where there are insufficient Committee participants, and after proper notice to the AO membership, additional Board members may participate on the Committee.
	Moved: Lisa; Seconded: John; Carried
	Action: The Governance Committee to revise the Governance Policy to reflect this amend.
13.	Adjourn
	Motion - To adjourn the meeting
	Moved: John; Second: Sharon; Carried

Alson Fundamed

May 23, 2015

Date

Sue Wise, Interim Executive Director

May 23, 2015

Date



# BOARD MEETING

HELD AT Sports Alliance Building, 3 Concorde Gate, Toronto, Lobby Board Room
Saturday May 23, 2015 at 12:00 PM

# **FINAL**

## **ATTENDANCE**

Board Members:

Staff:

Paul Osland John Stevenson Sharon Stewart Albert Tschirhart Joanne Davidson Daniel Fiorini David Watt

Sue Wise Roman Olszewski Lisa Ferdinand Jim Catton

Regrets:

Anthony Biggar

Guests (1st agenda item only):

Brandi Currie Sharon Van Volkenburg

## **MINUTES**

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1.	Young's Insurance – Brandi Currie, Sharon Van Volkenburg
	See presentation – Insurance requirements for athletic assoc.ppt
2.	Welcome and Introductions
	Daniel Fiorini welcomed and introduced as new board member (Director- at-Large). See agenda item 6
3.	Adoption of Agenda
	Motion: To approve the agenda as amended.  Moved: John Stevenson; Second: Albert Tschirthart; Carried

# 4. Adoption of Minutes: March 24, 2015 & April 7, 2015 Board Meeting The minutes from the March 24, 2015 & April 7, 2015 Board Meeting were approved as amended. Motion: To approve the minutes of the March 24, 2015 & April 7, 2015 Board Meeting. Moved: John Stevenson; Second: Albert Tschirthart; Carried 5. **Carried Forward Action Items** Ioanne reviewed and updated the table of carry forward action items. See updated document: AO Board Carry Forward dated 23May2015. 6. Board Business Conducted since April 7, 2015 a) Executive Committee i. April 29, 2015 - Selected and put forward four (4) AO members to the Athletics Canada Nominations Committee as Branch Council Representatives. AC to announce their final selections by July 2015. b) AO Board i. April 30, 2015, Dave Moncur resigning his position as an AO director. c) AO Board (In Camera) i. May 6, 2015 - Interim Executive Director Motion: As Athletic Ontario was unable to secure a suitable Executive Director (ED) during the initial search, the Board has decided to appoint Lisa Ferdinand as Interim ED. This will require that she step down from her current role as Chair of the AO Board of Directors. This arrangement will be until AO finds a suitable permanent ED or Sept 15 whichever comes first. This is effective immediately upon execution of an employment contract. Action: The Board directs the HR Committee to define a suitable contract for this arrangement. Motion: to appoint Paul Osland to the role of Chair of AO Board of Directors during this interim period. The Board wished to extend our sincere thanks to Sue Wise for her service as the Interim ED during the early part of 2015. Sue will now return to her previous role as Manager, High Performance.

Moved: John Stevenson; Second: Albert Tschirthart; Carried

lead AO forward in its pursuit of excellence.

d) May 14, 2015 (via c-mail) **Motion:** "That the January 1, 2015 Policies and Procedures for the Staging of Provincial Championships Manual as presented be approved".

The Board with continue to aggressively search for a permanent Executive Director to

# Moved: Sharon Stewart: Second: Dave Watt: Carried e) May 15, 2015 (via email) Motion: "To approve the appointment of Daniel Fiorini, as a Director-at-Large, to the AO Board until the next Annual General Meeting, as provided for in the AO By-laws." Moved: Paul Osland: Second: John Stevenson: Carried 7. Year-end Financial Statement Report Dave Watt distributed for discussion the unaudited year end statement for year ending year ended March 31, 2015. See Draft Income Statement for year ended March 31. 2015.pdf AC Branch Presidents (May 13) and Special Meeting (March 27) - 2015 8. AO participated in AC Branch President's meeting and special meeting on May 13, 2015. Action - Lisa to distribute minutes of both meetings to the Board. 9. Fee Increases - Athletics Canada AC implemented its fee increase to eliminate self-funded national teams for members on January 1, 2015. As there was quite a bit of confusion with respect to time and amount of the fee increase, branches were poled for their understanding on this matter. AC the branches have agreed that the fee increases would commence as of April 1, 2015. Athletics Canada fees will be \$15.00 per unique member for all registrants in Trackie Membership Database including athletes, coaches, officials and other registered volunteers. (Note that the \$10 CMA fee is included within the \$15 AC fee for all Masters competitive athletes.) 10. **Tenant Steering Committee - Updates** a) Benefits - Staff has reviewed several proposals related to employee benefits and has narrowed the list to 2 options. Work continues b) Phone and Internet - Technology day to be held this upcoming Tuesday to get a proposal package for all 40 affected PSO/Recreation Sports in the building. c) **Meeting of trustee** – the Association has \$3000 owing to it for 1 month of rent. Applicable forms were submitted to recoup these funds. d) Rent - AO Rent will be the same until end of June 2015. We expect that the Ministry will only continue to supplement rent until end of March 2016. AO National (Meet Hosting) Sponsorship Fund 11. **Background** - This funding practice dates back to 1998 and is aimed at financially assisting AO clubs that host national championships. An additional fee is paid by Ontario clubs that do not have to travel and therefore benefit directly from the Ontario-held national championship. Fees were set at \$25 supplementary per Ontario athlete to a max of \$100 / club to be collected by AO. Wendy sent out invoices to the clubs after championships to collect \$100. Issue - This funding supplement is not widely known (or leveraged) by the membership

and it is unclear whether it applies to cross-country or just track and field.

 $\underline{\mathbf{Action}}$  -Wendy to investigate historical practices related to cross-country national championships

**Motion** - to continue the national championship sponsorship fee but delegate to the Technical Committee to re-evaluate the structure.

Moved: Albert Tschirthart: Second: Sharon Stewart: Carried

Expectation is that this will be taken to AO AGM for discussion in November along with recommendation from AO BOD - to take effect in 2016.

## 12. | Board Committee - Reports/Updates

#### a) Competitions Committee - Sharon Stewart

BIOs of the Competitions Committee members have been provided and uploaded to Shutterfly. The summary of May 12 Competitions Committee meeting has also been posted including recommendations to AO Board. See CCMay12report.pdf. Recommendation includes additional responsibilities to be added to the AO Technical Delegate role.

**Motion** – Job Description of Technical Delegate role to be updated to reflect May 12 Competition Committee recommendations.

Moved: John Stevenson; Second: Albert Tschirthart; Carried

#### b) HR Committee - Lisa Ferdinand

- i. <u>Executive Director</u> The search for the Athletics Ontario permanent Executive Director has resumed. The job posting was drafted and will be reviewed by the HR committee this weekend.
- ii. <u>Manager Competitions. Technical Specifications & Logistics</u> The role was posted with a submission deadline of Wednesday May 20. Resumes to be uploaded to Shutterfly for IIR Committee to begin their review.
- iii. <u>Communications Position</u> Plan is to proceed with a contract position for a maximum of 4 months. Cost will be within the allotted salary budget.

#### c) **Programs & Services** - John Stevenson

Formal Program and Services Committee report to be posted to Shutterfly. The committee has completed a cross-reference of AO Program and Services against AO strategic imperatives. Gaps have been identified with recommendations to follow.

## d) Technical Committee - Albert Tschirthart;

Formal Technical Committee report to be posted to Shutterfly. Key activities since last board meeting have included the review and finalization of the P&P document.

#### e) Governance Committee - Paul Osland

The Governance Committee work plan for the remainder of the year has been posted to Shutterfly. Amendments to the governance policy are on the agenda for ratification today. Oath of Office was provided to Board Members earlier in the day for signature.

13.	Staff Reports
	Staff reports to April 30, 2015 have been posted to Shutterfly Please see:
	AO High Performance Manager – Staff Activity Report - Sue 30Apr15.pdf
	<ul> <li>Manager, Competitions, Technical Specifications &amp; Logistics – Staff Activity Report – Roman 30Apr15.pdf</li> </ul>
	<ul> <li>Manager, Member Services, Programs &amp; Development – Staff Activity Report – Anthony 30Apr15.pdf</li> </ul>
14.	2015-2016 ΛO Committee Members
	See document AO 2014-2015 Committees 14May15.pdf. Revisions are as follows:
	Add Bill Stephens to the Awards committee.
	Remove Roman from the Awards committee
	Motion: to approve the 2014-2015 AO Committee Members as amended.
	Moved: John Stevenson; Second: Sharon Stewart; Carried
15.	Terms of References
	The following Terms of References have been revised and tabled for approval:
	Competition Committee
	Programs & Services
	Technical Committee
	Hall of Fame
	<b>Motion</b> : to approve the revised Terms of References for the Competitions, Programs & Services, Technical and Hall of Fame Committees a presented.
	Moved: John Stevenson; Second: Sharon Stewart; Carried
16.	Terms of Reference - Audit and Risk Committee
	See Terms of Reference – Audit and Risk Management 20May15.pdf
	<b>Motion:</b> to combine the Finance Committee and the Risk Committee into a single committee and approve the new terms of reference for the committee.
	Moved: Dave Watt; Second: Dan Fiorini; Carried
17.	Quest for Gold Criteria
	The Selection criteria for Quest for Gold have been updated and posted to Shutterfly.  There were a number of changes since last year including a change to make it mandatory for Quest for Gold athletes to compete at AO Championships unless they are competing on a National team event on the same weekend or if the NCAA championships conflict.
	Motion: to approve the 2015-2016 Quest for Gold Selection Criteria.
,	Moved: Albert Tschirthart; Second: John Stevenson; Carried

18.	Financial Policy Amendments
	See document, Financial Policy – Amendments 20May15.pdf. Amendments were presented to the Board in November 2014 for approval. The Financial policies documentation has now been updated.
	Motion: to accept the Financial Policy amendments as presented.
	Moved: Dave Watt; Second: Albert Tschirthart; Carried
19.	Governance Policy Amendments
	The Governance Committee work plan for the remainder of the year has been uploaded to Shutterfly and the Governance Policy has been amended to include the referenced appendices and to reflect that Board committees can include up to two directors, including committee Chair. Where there are insufficient committee participants, and after proper notice to the AO membership, additional Board members may participate on a standing or ad hoc committee.
	Motion: to accept Governance Policy as amended.
	Moved; Joanne Davidson; Second; John Stevenson; Carried
20.	New Business
	a) Registration Categories Working Group will be formed to recommended membership categories and fee structure for 2015/2016 and onward. This will be presented to the membership at the AGM in November. Working Group members to include - Dan, Jim, Anthony, Wendy and Derek Johnston.
	Action - John Stevenson to contact Derek Johnston.
	b) <b>Succession Planning</b> – We need to identify others that may be interested in joining the AO board next year.
	Action - John to send Paul the nomination process.
	Action - Lisa to provide Paul with a list of directors up for re-election.
	c) Runnerspace video taping of AO meets - There has been a recent incident involving a camera man from Runnerspace at an AO meet. Runnerspace had not previously been authorized to film at the meet. What should the process be?
	<u>Action</u> - Lisa to contact Runnerspace
1.	Adjourn

Paul Osland, Chair

Date

| Alleia furdinand | September 1, 2015 |
| Lisa Ferdinand | Date |

Interim Executive Director